

**Central Management Group**



**Wednesday, 22 May 2013**

**MINUTE**

- Present: The Principal (in chair)  
Vice-Principal Professor J Seckl  
Vice-Principal Professor C Breward  
Vice-Principal Professor J Haywood  
Vice-Principal Professor S Hillier  
Vice-Principal Professor C Jeffery  
Vice-Principal Dr S Rigby  
Vice-Principal Professor L Waterhouse  
Vice-Principal Professor L Yellowlees  
Vice-Principal Mr N A L Paul  
Mr H Edmiston
- In attendance: Dr I Conn  
Mr A Currie  
Ms S Gupta  
Mr P McNaull  
Mrs T Slaven  
Mr D Waddell  
Mr F Gribben on behalf of Vice-Principal Professor D Miell  
Dr K J Novosel
- Apologies: Senior Vice-Principal Professor M Bownes  
Vice-Principal Professor D Hounsell  
Vice-Principal Professor R Kenway  
Vice-Principal Professor D Miell  
University Secretary Ms S Smith

**1 MINUTE OF THE MEETING HELD ON 17 APRIL 2013**

**Paper A**

The Minute of the meeting held on 17 April 2013 was approved as a correct record.

Members welcomed the Mrs Tracey Slaven, Deputy Secretary, Strategic Planning to this her first meeting of CMG.

**2 PRINCIPAL'S BUSINESS**

**2.1 Principal's Communications**

The Principal reported on the following: the achievements of the internationalisation strategy including the launch of the new office in Latin America, the success of the global academies and the establishment of a new global justice academy; the engagement with Russia and the Principal's recent award of an honorary degree from St Petersburg University of Humanities and Social Science; participation in the 2020 Horizon conference hosted by ERI; the continuing success of MOOCs and proposed developments in delivery platforms; and partnership working with the National Museum of Scotland on a number of initiatives including a Higgs boson exhibition and the possible re-opening the bridge over West College Street.

- 2.2 Principal's Strategy Group** **Paper B**
- CMG noted the report particularly the item on NSS strategy which had now been approved by Court.
- FOR DISCUSSION**
- 3 FINANCE DIRECTOR'S UPDATE (CLOSED)** **Paper C**
- CMG noted the report particularly the present position in respect of the complexities around the Holyrood development and the progress being made to complete negotiations by the end of June 2013.
- 4 REPORTING FRAMEWORK ON THE STRATEGIC PLAN** **Paper D**
- The proposed approach was endorsed by CMG and suggested amendments were made to the draft milestones and KPIs which would be incorporated in the paper going forward to F&GPC and Court.
- 5 MAINSTREAMING THE EQUALITY DUTY REPORT** **Paper E**
- It was noted that the University was required to publish a report on progress on mainstreaming the equality duty in terms of the Equality Act 2010 and that this baseline report had been published in accordance with the required date of 30 April 2013. CMG congratulated those involved in the systematic approach taken to implementing the requirements of the Act and it was noted that such reports would be published every two years.
- 6 REPORT FROM THE STANDING CONSULTATIVE COMMITTEE FOR REDUNDANCY AVOIDANCE (SCCRA) (CLOSED)** **Paper F**
- CMG noted the report and welcomed the success of this Committee including its involvement in policy, guidance and support documentation development. The changes in legislation particularly to the required length of the consultation period and the treatment of fixed term contracts as set out in the paper were noted.
- 7 UNIVERSITY'S RISK REGISTER (CLOSED)** **Paper G**
- The changes to the University Risk Register as a result of the annual review of emerging risks as undertaken by the Risk Management Committee were noted. The revised format was welcomed by CMG and various suggestions were made for further consideration prior to the Register being finalised and approved by Court. The particular challenging risk areas were noted and the intention that the new format would be rolled out across the locally held Registers.
- 8 EDINBURGH GLOBAL REVIEW AND IMPACT PLAN** **Paper H**
- CMG welcomed the publication of the Edinburgh Global Review and Impact Plan which set out achievements over the last four years based around four themes and the way forward: the document was being widely circulated. The Impact Plan 2012-2016 which set out actions around five main themes to contribute to the delivery of international aspects within the University's Strategic Plan was endorsed by CMG. The success of the global academies was noted and that challenges and remedial actions identified to encourage our students to gain an international experience as part of studying for their Edinburgh degree.

**FOR INFORMATION/FORMAL APPROVAL**

**9 MANAGEMENT ACCOUNTS FOR 9 MONTHS TO 30 APRIL 2013 (CLOSED) Paper I**

The continuing satisfactory financial position was noted and the close monitoring of the emerging surplus position.

**10 Q3 MANAGEMENT ACCOUNTS FORECAST 2012-13 (CLOSED) Paper J**

CMG noted the forecast surplus of £39m at year end based on the management accounts as at 30 April 2013.

**11 PROCUREMENT STRATEGY Paper K**

The work of APUC to take forward sustainable procurement practice within the sector was noted. CMG endorsed the updated Procurement Strategy and approved the statement to be circulated to all staff dealing with procurement.

**12 STRATEGIC PLAN 2008/2012 Paper L**

This final report on the targets contained within the previous Strategic Plan 2008/2012 was noted: the data had not been available on these three targets at the time the previous report was circulated. CMG noted that the partially met target was being carried forward into the new Strategic Plan monitoring process.

**13 CHANCELLOR'S FELLOWS**

The proposal to appoint two Chancellor's Fellows in leadership and research analysis of education, specifically to take forward and develop academic study and understanding of on-line learning approaches and opportunities, was endorsed by CMG.

**14 DATE OF NEXT MEETING**

Wednesday, 19 June 2013 at 10.30 am, in the Raeburn Room, Old College.